## Remaining True to our Beliefs

Superintendent's 2011-2012 Proposed Budget
Board of Education - March 14, 2011

## MCS Core Beliefs

We believe:

- We build community.
- We are accountable both to those we serve and for what we do.
- We are partners in learning with students, staff, parents and community.
- We develop leaders.
- We provide a safe learning environment.
- We secure and strategically allocate resources.



## Governor's 2011-12 Proposed Budget

- Continuing sales tax increases from two years ago scheduled to "sunset" June 30
- Maintaining discretionary reductions (MCS @\$2.3M)
- Shifting many major expenditures to local sources (i.e., transportation, some insurances, etc.)
- Major reductions in non-classroom personnel
- Save state paid teacher and teacher assistant positions


## State Funding for MCS



## What We Face in 2011-2012



## Best case scenario

Predictions range from \$3M-\$9M in State funding cuts for MCS \$8.2M in cuts for 2011-2012

## Total Funding



From 2010-11 to 2011-12: \$8.2 in lost revenues!

## \$8.2M in cuts

- Eliminate positions funded with Stimulus dollars
- Reduce Central Office positions
- Reduce maintenance budget
- Consolidate Academy Heights
year-round program into SPP and SPE programs


## \$8.2M in cuts (cont.)

- Consolidate bus routes
- Alter work schedules
- close 5 days in December
- reduce TA workdays by 5
- equalize months for extended year teaching positions


## $\$ 8.2 \mathrm{M}$ in cuts (cont.)

- Alter programs
- eliminate PD360
- eliminate HS graduation project
- reduce middle school athletics
- reduce cost of First Step
- align orchestra with band (6-12)
- reduce pullout programs


## \$8.2M in cuts (cont.)

- Revise position allotment formulas
- custodial positions
- assistant principal positions
- teacher assistant positions
- instructional support positions


## \$8.2M in cuts (cont.)

- Revise position allotment formulas (cont.)
- CTE teaching positions
- teaching positions grades 4-12
- first grade class size reduction


## Maximizing through attrition

## Position reductions made largely through attrition

## Reducing $\mathbf{\$ 8 . 2 M}$ from budget



## Reducing $\$ 8.2 \mathrm{M}$ from budget



# Propose using \$3.2M - \$4.0M <br> from <br> Fund Balance 

## Local Budget Request 2011-2012

- Current Expense
- Capital Outlay

Total $\$ 26,252,072$

## Total requested increase $\mathbf{=} \mathbf{\$ 0}$



## Remaining True to our Beliefs


(l) MOORE COUNTY SCHOOLS
MOORE COUNTY SCHOOLSBUDGET INFORMATION SCHEDULE
PAGE \#
BUDGET WORKSHEETS (STATE, FEDERAL, LOCAL CURRENT/OPERATIONS ..... 2-8
LOCAL CAPITAL OUTLAY, CHILD NUTRITION)
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PRIOR FISCAL YEARS (COST PER STUDENT BY SCHOOL; EXPENDITURES BY OBJECT; EXPENDITURES BY DEPARTMENT)

STATE AND FEDERAL PROGRAM FUND - BUDGET WORKSHEET

| PRC | DESCRIPTION | $\begin{gathered} \text { 08-09 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} \text { 09-10 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} \text { 10-11 } \\ \text { BUDGET } \end{gathered}$ | 11-12 PROJECTION |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  | STATE PUBLIC SCHOOL FUND* | 67,147,196 | 60,827,036 | 60,149,896 | 57,124,626 |
|  |  |  |  |  |  |
| 017 | CTE-PROGRAM IMPROVEMENT | 168,322 | 159,647 | 147,398 | 147,398 |
| 044 | IDEA VI-B CAPACITY BLDG | 8,063 | 38,754 | 89,995 | 89,995 |
| 048 | SAFE/DRUG FREE SCHOOLS | 55,734 | 28,475 | - |  |
| 049 | IDEA VI-B PRESCHOOL-EC | 135,913 | 149,406 | 138,193 | 138,193 |
| 050,051 | ESEA TITLE I | 2,182,938 | 2,433,655 | 2,308,297 | 2,308,297 |
| 060 | IDEA VI-B EC | 2,315,891 | 2,099,517 | 2,207,704 | 2,207,704 |
| 103 | TITLE II - IMPROVING TEACHER QUALITY | 393,949 | 501,192 | 447,571 | 447,571 |
| 104 | TITLE III - LANGUAGE ACQUISITION | 63,101 | 55,158 | 55,158 | 55,158 |
| 105 | TITLE I SCHOOL IMPROVEMENT | 211,894 | 119,712 | 165,803 | 165,803 |
| 107 | EDUCATION TECHNOLOGY | 19,955 | 9,293 | - | - |
|  |  |  |  |  |  |
|  | TOTAL FEDERAL BUDGET | 5,555,760 | 5,594,809 | 5,560,119 | 5,560,119 |
|  |  |  |  |  |  |
| 140 | ARRA FUNDS | - | 5,246,939 | 5,246,939 | - |
| 155 | EDUCATION JOBS BILL | - | - | 2,458,379 | - |

*Due to uncertainty of state funding, we are reflecting the State Public School Fund as one total, rather than breaking down by specific allotment category. This uncertainty impacts the federal and local budgets as well; therefore, all allotment categories are subject to change between the Proposed Budget and the Final Approved Budget.

LOCAL CURRENT FUND REVENUES - BUDGET WORKSHEET

| PRC | DESCRIPTION | $\begin{gathered} \text { 08-09 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} \text { 09-10 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} \text { 10-11 } \\ \text { BUDGET } \end{gathered}$ | 11-12 REQUEST |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| n/a | MEDICAID-OUTREACH FEES | 304,027 | - | - | - |
| n/a | MORE AT FOUR REVENUES | 374,307 | - | - | - |
| n/a | SALES TAX REFUNDS | 73,619 | - | - |  |
| n/a | ROTC REVENUE | 91,850 | - | - | - |
| n/a | FEDERAL IMPACT AID FUNDS | 42,546 | - | - |  |
| n/a | COUNTY APPROPRIATIONS | 24,935,195 | 24,935,195 | 25,540,140 | 25,540,140 |
| n/a | PRE-SCHOOL TUITION | 93,616 | - | - | - |
| n/a | FINES/FORFEITURES | 848,042 | 733,970 | 720,000 | 720,000 |
| n/a | CELLTOWER RENT | 15,940 | - | - | - |
| n/a | INTEREST EARNED | 203,620 | - | - |  |
| n/a | TRANSCRIPT/OTHER REVENUE | 17,197 | - | - | - |
| n/a | MICROSOFT SETTLEMENT FUNDS | 146,915 | - | - |  |
| n/a | MISC REVENUE-BACKPACK PALS | 48,973 | - | - | - |
| n/a | MEDICAID-DIRECT SERVICE FEES | 76,749 | - | - | - |
| n/a | INDIRECT COST-FEDERAL PROGRAMS | 46,818 | - | - | - |
| n/a | INDIRECT COST-NUTRITION | 180,000 | - | - | - |
| n/a | E-RATE REVENUE | 34,611 | - | - | - |
|  |  |  |  |  |  |
|  | TOTAL REVENUES | 27,534,025 | 25,669,165 | 26,260,140 | 26,260,140 |
|  |  |  |  |  |  |
|  | TOTAL EXPENDITURES | (27,016,320) | (25,669,165) | (26,260,140) | (26,260,140) |
|  |  |  |  |  |  |
|  | FUND BALANCE ADDED/(USED) | 517,705 | - | - | - |

LOCAL CURRENT FUND EXPENDITURES - BUDGET WORKSHEET

| PRC | DESCRIPTION | $\begin{gathered} \text { 08-09 } \\ \text { ACTUAL } \end{gathered}$ | 09-10 <br> ACTUAL | $\begin{aligned} & \text { 10-11 } \\ & \text { BUDGET } \end{aligned}$ | 11-12 <br> REQUEST |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| 001 | CLASSROOM TEACHERS | 3,974,013 | 5,233,181 | 4,291,000 | 4,291,000 |
| 002 | CENTRAL OFFICE ADMIN | 1,057,938 | 1,034,226 | 1,165,000 | 1,165,000 |
| 003 | NON-INSTRUCTIONAL SUPPORT | 2,344,519 | 777,230 | 2,700,000 | 2,700,000 |
| 005 | SCHOOL BUILDING ADMIN | 1,377,334 | 1,295,173 | 1,348,000 | 1,348,000 |
| 007 | INSTRUCTIONAL SUPPORT | 1,083,648 | 1,047,382 | 1,232,000 | 1,232,000 |
| 009 | LEAVE BENEFITS/LONGEVITY | 122,872 | 139,035 | 150,000 | 150,000 |
| 014 | CAREER/TECH SUPPORT | 82,521 | 29,951 | 30,000 | 30,000 |
| 015 | INFORMATION TECHNOLOGY | 1,805,708 | 1,647,680 | - | - |
| 027 | TEACHER ASSISTANTS | 1,624,401 | 1,201,604 | 1,712,000 | 1,712,000 |
| 028 | STAFF DEVELOPMENT | 29,235 | 76,516 | 40,000 | 40,000 |
| 032 | EXCEPTIONAL CHILDREN | 727,629 | 652,866 | 735,000 | 735,000 |
| 034 | ACADEMIC/GIFTED | 84,994 | 47,122 | 90,000 | 90,000 |
| 036 | CHARTER SCHOOLS | 662,209 | 674,198 | 700,000 | 700,000 |
| 054 | LIMITED ENGLISH | 346,924 | 343,062 | 357,000 | 357,000 |
| 056 | TRANSPORTATION | 307,791 | 539,884 | 540,000 | 540,000 |
| 069 | AT-RISK STUDENT SERVICES | 560,835 | 417,475 | 610,000 | 610,000 |
| 300 | INSTRUCTIONAL SUPPLIES/BOOKS | 527,850 | 450,668 | 569,000 | 569,000 |
| 300S | SCHOOL-OFFICE/CUSTODIAL | 108,000 | 142,000 | 148,000 | 148,000 |
| 301 | ROTC PROGRAM | 208,793 | 239,219 | 218,000 | 218,000 |
| 340 | FEDERAL IMPACT AID FUNDS | 42,546 | 87,000 | - | - |
| 404 | PRE-SCHOOL TUITION | 91,174 | 92,174 | - | - |
| 413 | MORE AT FOUR | 338,434 | 360,437 | - | - |
| 710 | ARTS EDUCATION | 454,834 | 491,133 | 549,000 | 549,000 |
| 711 | ATHLETICS | 727,042 | 738,741 | 763,000 | 763,000 |
| 712 | ACADEMIC COMPETITION | 22,936 | 25,000 | 25,000 | 25,000 |
| 715 | READING RECOVERY | 451,040 | 426,422 | 469,000 | 469,000 |
| 721 | HOMEBOUND | 28,053 | 19,342 | 33,000 | 33,000 |
| 801 | BOARD OF EDUCATION | 87,121 | 68,573 | - | - |

LOCAL CURRENT FUND EXPENDITURES - BUDGET WORKSHEET

| PRC | DESCRIPTION | $\begin{gathered} \text { 08-09 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} \text { 09-10 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} \text { 10-11 } \\ \text { BUDGET } \end{gathered}$ | 11-12 <br> REQUEST |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| 802 | COMP/COVERAGE/LEGAL/AUDIT | 513,141 | 409,352 | 13,140 | 13,140 |
| 802C | CENTRAL OFFICE/FINANCE | 344,276 | 282,443 | 307,000 | 307,000 |
| 803 | MAINTENANCE | 6,374,844 | 6,141,367 | 7,121,000 | 7,121,000 |
| 803C | MAINTENANCE-ADD'L CAPITAL | - | 135,933 | - |  |
| 804 | COMMUNITY RELATIONS | 34,326 | 31,963 | - |  |
| 804 V | VOLUNTEER PROGRAM | 44,344 | 59,112 | - |  |
| 805 | HUMAN RESOURCES | 50,599 | 58,031 | 64,000 | 64,000 |
| 806 | VENTURE REHAB-MEDICAID | 164,312 | 29,446 | - |  |
| 807 | CURRICULUM | 74,961 | 53,965 | 57,000 | 57,000 |
| 808 | MEDIA SUPPORT | 28,620 | 27,341 | 46,000 | 46,000 |
| 810 | AP/IB PROGRAM | 77,037 | 79,095 | 76,000 | 76,000 |
| 811 | TESTING/ACCOUNTABILITY | 29,466 | 23,823 | 32,000 | 32,000 |
| 812 | STUDENT SUPPORT/FIRST STEP | - | 40,000 | 70,000 | 70,000 |
|  |  |  |  |  |  |
|  | TOTAL EXPENDITURES | 27,016,320 | 25,669,165 | 26,260,140 | 26,260,140 |

LOCAL OPERATIONS FUND - BUDGET WORKSHEET

| PRC | DESCRIPTION | 08-09 ACTUAL | $\begin{gathered} \text { 09-10 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} 10-11 \\ \text { BUDGET } \end{gathered}$ | 11-12 <br> PROJECTION |
| :---: | :---: | :---: | :---: | :---: | :---: |
| n/a | MEDICAID-OUTREACH FEES | - | 124,584 | 120,000 | 120,000 |
| n/a | MORE AT FOUR REVENUES | - | 364,306 | 360,000 | 360,000 |
| n/a | SALES TAX REFUNDS | - | 70,613 | - |  |
| n/a | ROTC REVENUE | - | 123,214 | 114,000 | 114,000 |
| n/a | FEDERAL IMPACT AID FUNDS | - | 87,559 | 87,000 | 87,000 |
| n/a | FEDERAL TECHNOLOGY GRANT | - |  | 98,000 | 98,000 |
| n/a | PRE-SCHOOL TUITION | - | 97,447 | 103,000 | 103,000 |
| n/a | CELLTOWER RENT | - | 21,030 | 18,000 | 18,000 |
| n/a | INTEREST EARNED | - | 123,869 | 110,000 | 110,000 |
| n/a | TRANSCRIPT/OTHER REVENUE | - | 34,743 | 15,000 | 15,000 |
| n/a | MISC REVENUE-BACKPACK PALS | - | 80,528 | 56,000 |  |
| n/a | MEDICAID-DIRECT SERVICE FEES | - | 97,413 | 75,000 | 75,000 |
| n/a | INDIRECT COST REIMBURSEMENTS | - | 106,394 | 110,000 | 110,000 |
|  |  |  |  |  |  |
|  | TOTAL REVENUES | - | 1,331,700 | 1,266,000 | 1,210,000 |
|  |  |  |  |  |  |
| 015 | INFORMATION TECHNOLOGY | - | - | 1,866,000 | 1,866,000 |
| 340 | FEDERAL IMPACT AID/DODEA GRANT | - | - | 185,000 | 185,000 |
| 404 | PRE-SCHOOL TUITION | - | - | 103,000 | 103,000 |
| 413 | MORE AT FOUR | - | - | 396,000 | 396,000 |
| 801 | BOARD OF EDUCATION | - | - | 87,000 | 87,000 |
| 802 | COMP/COVERAGE/LEGAL/AUDIT | - | - | 447,860 | 452,000 |
| 803 | MAINTENANCE | - | 202,796 | - |  |
| 804 | COMMUNITY/BACKPACK PALS | - | - | 102,000 | 46,000 |
| 806 | VENTURE REHAB-MEDICAID | - | - | 75,000 | 75,000 |
|  |  |  |  |  |  |
|  | TOTAL EXPENDITURES | - | 202,796 | 3,261,860 | 3,210,000 |
|  |  |  |  |  |  |
|  | FUND BALANCE ADDED/(USED) | - | 1,128,904 | $(1,995,860)$ | (2,000,000) |

LOCAL CAPITAL OUTLAY FUND - BUDGET WORKSHEET

| PRC | DESCRIPTION | $\begin{gathered} \text { 08-09 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} \text { 09-10 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} 10-11 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { 11-12 } \\ \text { REQUEST } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 000 | SALES TAX REFUNDS | 21,951 | 18,127 | 16,000 | - |
| 000 | COUNTY APPROPRIATIONS | 933,950 | 733,950 | 711,932 | 711,932 |
| 000 | BOND INTEREST/SALES TAX REFUNDS | - | 400,000 | - | - |
| 000 | MEDICAID RELIEF | 397,494 | - | - |  |
| 000 | INTEREST EARNED | 6,609 | 6,532 | 6,000 | 6,000 |
| 000 | FINANCING-ACTIVITY BUSES | - | - | 240,000 |  |
| 000 | CTE CONSTRUCTION PROJECTS | 153,500 | 156,000 | 150,000 | 150,000 |
|  |  |  |  |  |  |
|  | TOTAL REVENUES | 1,513,504 | 1,314,609 | 1,123,932 | 867,932 |
|  |  |  |  |  |  |
| 014 | CTE CONSTRUCTION PROJECTS | 134,954 | 137,904 | 135,000 | 135,000 |
| 014 | IT EQPMT-SMART CLASSROOMS | 260,000 | 340,000 | - |  |
| 014 | IT CAPITAL/NETWORK PROJECTS | 18,441 | 60,000 | - |  |
| 120 | TRANSPORTATION SOFTWARE/EQPMT | 34,620 | - | - |  |
| 120 | FINANCING PAYMENTS-ACTIVITY BUSES | 87,745 | - | 124,000 | 61,000 |
| 120 | PURCHASE-NEW ACTIVITY BUSES | - | - | 320,000 |  |
| 120 | PURCHASE-NEW YELLOW BUSES | 148,298 | - | - | - |
| 495 | SCHOOL CAPITAL ALLOTMENTS | 121,938 | 119,267 | - |  |
| 803 | FURNISHINGS/EQUIPMENT | 61,860 | 17,869 | 20,000 | 20,000 |
| 803 | RENOV/MINOR CONSTRUCTION | 369,212 | 404,394 | 400,000 | 384,000 |
| 803 | HVAC PROJECTS | 41,335 | 46,084 | 50,000 | 50,000 |
| 803 | ROOFING REPLACEMENT | 269,909 | - | 270,000 | 270,000 |
| 803 | CABINET PROJECTS | 28,965 | 18,798 | 25,000 | 25,000 |
| 803 | VEHICLE-TRANS/MAINTENANCE | 13,900 | 24,700 | 15,000 | - |
|  |  |  |  |  |  |
|  | TOTAL EXPENDITURES | 1,591,177 | 1,169,016 | 1,359,000 | 945,000 |
|  |  |  |  |  |  |
|  | FUND BALANCE ADDED/(USED) | $(77,673)$ | 145,593 | $(235,068)$ | $(77,068)$ |

## CHILD NUTRITION FUND - BUDGET WORKSHEET

| PRC | DESCRIPTION | $\begin{gathered} \text { 08-09 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} \text { 09-10 } \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} \text { 10-11 } \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { 11-12 } \\ \text { PROJECTION } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  | TOTAL REVENUES | 4,627,442 | 4,576,041 | 4,700,000 | 4,700,000 |
|  |  |  |  |  |  |
| 035 | SALARIES/WAGES | 1,624,075 | 1,472,878 | 1,572,000 | 1,572,000 |
| 035 | BENEFITS | 558,363 | 522,025 | 592,000 | 592,000 |
| 035 | CONTRACTED SERVICES | 37,121 | 44,487 | 45,000 | 45,000 |
| 035 | WORKSHOPS/ALLOWED TRAVEL | 2,282 | 231 | 1,000 | 1,000 |
| 035 | RENTALS/LEASES | 7,083 | 5,241 | 1,000 | 1,000 |
| 035 | TRAVEL REIMBURSEMENT | 10,978 | 9,124 | 10,000 | 10,000 |
| 035 | TELEPHONE/POSTAGE/INSURANCE | 1,766 | 2,309 | 4,000 | 4,000 |
| 035 | INDIRECT COST | 180,000 | - | - | - |
| 035 | SUPPLIES/MATERIALS | 29,812 | 12,032 | 4,000 | 4,000 |
| 035 | FUEL FOR FACILITIES | 30,786 | 32,988 | 33,000 | 33,000 |
| 035 | REPAIRS/MATERIALS/LABOR | 11,295 | 14,474 | 15,000 | 15,000 |
| 035 | GAS/DIESEL FUEL/OIL | 2,905 | 2,174 | 3,000 | 3,000 |
| 035 | FOOD PURCHASES | 1,997,456 | 1,913,736 | 2,000,000 | 2,000,000 |
| 035 | FOOD PROCESSING SUPPLIES | 197,332 | 179,683 | 200,000 | 200,000 |
| 035 | EQUIPMENT/COMPUTERS | 60,934 | 82,325 | 95,000 | 95,000 |
| 035 | DEPRECIATION | 123,403 | 103,523 | 125,000 | 125,000 |
|  |  |  |  |  |  |
|  | TOTAL EXPENDITURES | 4,875,591 | 4,397,230 | 4,700,000 | 4,700,000 |
|  |  |  |  |  |  |
|  | NET EARNINGS ADDED/(USED) | $(248,149)$ | 178,811 | - | - |

2011-12
Student Projections

| 2011-12 Projection | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Aberdeen Elementary |  |  |  | 110 | 101 | 109 |  |  |  |  |  |  |  | 320 |
| Aberdeen Primary | 118 | 114 | 105 |  |  |  |  |  |  |  |  |  |  | 337 |
| Academy Heights | 45 | 44 | 47 | 43 | 47 | 42 |  |  |  |  |  |  |  | 268 |
| Cameron | 39 | 40 | 38 | 34 | 35 | 35 |  |  |  |  |  |  |  | 221 |
| Carthage | 67 | 75 | 56 | 60 | 71 | 60 |  |  |  |  |  |  |  | 389 |
| Crain's Creek |  |  |  |  |  |  | 126 | 117 | 125 |  |  |  |  | 368 |
| Elise |  |  |  |  |  |  | 79 | 64 | 70 |  |  |  |  | 213 |
| Highfalls | 29 | 32 | 31 | 23 | 29 | 31 | 36 | 42 | 33 |  |  |  |  | 286 |
| Pinckney Academy |  |  |  |  |  |  | $\triangle$ | $\triangle$ | $\triangle$ | $\checkmark$ | < | < | $\Sigma$ | 75 |
| New Century |  |  |  |  |  |  | 168 | 184 | 183 |  |  |  |  | 535 |
| North Moore |  |  |  |  |  |  |  |  |  | 165 | 142 | 164 | 133 | 604 |
| Pinecrest |  |  |  |  |  |  |  |  |  | 471 | 604 | 528 | 479 | 2082 |
| Pinehurst Elementary | 95 | 77 | 61 | 65 | 62 | 70 |  |  |  |  |  |  |  | 430 |
| Robbins Elementary | 78 | 87 | 64 | 74 | 76 | 83 |  |  |  |  |  |  |  | 462 |
| Sandhills Farm Life | 83 | 82 | 70 | 103 | 98 | 93 |  |  |  |  |  |  |  | 529 |
| Southern Pines Elem |  |  |  | 127 | 146 | 145 |  |  |  |  |  |  |  | 418 |
| Southern Pines Primary | 151 | 143 | 141 |  |  |  |  |  |  |  |  |  |  | 435 |
| Southern Middle |  |  |  |  |  |  | 246 | 248 | 247 |  |  |  |  | 741 |
| Union Pines |  |  |  |  |  |  |  |  |  | 293 | 327 | 304 | 321 | 1245 |
| Vass-Lakeview | 99 | 95 | 101 | 102 | 103 | 102 |  |  |  |  |  |  |  | 602 |
| West End | 74 | 74 | 49 | 76 | 67 | 63 |  |  |  |  |  |  |  | 403 |
| Westmoore | 45 | 44 | 38 | 48 | 40 | 58 | 39 | 50 | 62 |  |  |  |  | 424 |
| West Pine Elementary | 71 | 71 | 62 | 59 | 66 | 88 |  |  |  |  |  |  |  | 417 |
| West Pine Middle |  |  |  |  |  |  | 266 | 286 | 295 |  |  |  |  | 847 |
| TOTAL | 994 | 978 | 863 | 924 | 941 | 979 | 960 | 991 | 1015 | 929 | 1073 | 996 | 933 | 12651 |

## MOORE COUNTY SCHOOLS - PERSONNEL FORMULAS*

***adjusted based on need, and subject to budgetary limitations
LICENSED PERSONNEL

| Classroom Teachers |  | DPI - State Maximums |
| :---: | :---: | :---: |
| K-3 | 1:21 | 1:24 |
| 4-9 | 1:26 (increase by 1, per Proposed 2011-12 Budget) | 1:29 |
| 10-12 | 1:29 (increase by 1, per Proposed 2011-12 Budget) | 1:32 |
| *K-2: One class size reduction position per school (eliminate per Proposed 2011-12 Budget) |  |  |
| Physical Education Teachers |  |  |
| K-8 | Six classes/day/teacher (based on 35 students per class in grades 6-8) | (pending adjustment) |
| 9-12 | Based on course load | (pending adjustment) |
| Art/Music Teachers |  |  |
| K-8 | Six classes/day/teacher | (pending adjustment) |
| 9-12 | Based on course load | (pending adjustment) |
| Orchestra Teachers |  |  |
| 4-8 | Six classes/day/teacher (grades 6-8 per Proposed 2011-12 Budget) | (pending adjustment) |
| 9-12 | Based on course load | (pending adjustment) |
| Band Teachers |  |  |
| 6-8 | Six classes/day/teacher | (pending adjustment) |
| 9-12 | Based on course load | (pending adjustment) |
| Choral Teachers |  |  |
| 6-8 | Six classes/day/teacher | (pending adjustment) |
| 9-12 | Based on course load | (pending adjustment) |
| Theatre Arts Teachers9-12 |  | (pending adjustment) |
|  | Based on course load | (pending adjustment) |
| AIG Teachers | Based on student need | (pending adjustment) |
| EC Teachers | Based on student need | (pending adjustment) |
|  | ***These formulas are used as guidance in assigning personnel.*** |  |

## MOORE COUNTY SCHOOLS - PERSONNEL FORMULAS*

***adjusted based on need, and subject to budgetary limitations
LICENSED PERSONNEL, continued


[^0]
## MOORE COUNTY SCHOOLS - PERSONNEL FORMULAS***

```
***adjusted based on need, and subject to budgetary limitations
CLASSIFIED PERSONNEL
Secretaries/Receptionists
Bookkeepers
NC Wise Data Managers
    Elementary Two employees serving all three functions
    Middle Two to three employees serving all three functions, based on size
    High Three to five employees serving all three functions, based on size
High School Scholarship Assistants/Graduation Project (2.5 positions eliminated per Proposed 2011-12 Budget)
    North Moore High: one position
    Union Pines High: two positions
    Pinecrest High: two and one-half positions
```

Custodians

Teacher Assistants

Exceptional Children
Teacher Assistants

One hour per day for every 3,050 square feet (square footage increase by $4 \%$ to 3,172 - per Proposed 2011-12 Budget)
One per 26 students K-3 (increase to 1 per 28, per Proposed 2011-12 Budget)
Of TA's allocated, one per K classroom assigned

Based on student need

[^1]
## Academy Heights

## Consolidation Study

March, 2011

## Geographic Assessment:

The campus has buildings that date as early as 1934 with the latest facilities improvements made in 1991.

Four mobile units serving the campus are 21 years old while one additional unit has a manufactured date of 2004.

The property measures 5.9 acres which is far short of the 13 acres that are required for new construction of a school this size.

The total enrollment of the school is capped at 265 students.

## Transportation Assessment:

Two buses serve the student body with a morning ridership of 12 total students.

The afternoon ridership is a total of 50 students.

The total duplicated ridership is 62 students or $23 \%$ of the total student body.

## Study Conclusions:

The year-round program at Academy Heights can be consolidated with the year-round programs at Southern Pines Primary and Southern Pines Elementary.

The impacted students will have the opportunity to attend the schools in their designated attendance zones or the year-round programs at Southern Pines Primary and Southern Pines Elementary.

The consolidation of the programs will offer district wide year-round programs at two sites resulting in the elimination of duplicated services.

Impacted schools have sufficient space to accommodate the students that will be relocated by the consolidation.

The consolidation of the programs will constitute an estimated recurring annual savings of $\$ 500,000.00$.

## Capital Outlay Needs 2011-2012

| School | Project Description | Amount |  | Level funded |  | Totals |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AES | Install new sidewalk to Bldg. 1 | \$ | 2,000 |  |  |  |
| AES | Replace concrete steps and retaining wall to Bldg. 1 (shop) | \$ | 8,000 | funded |  |  |
| AES | Install new energy efficient light fixtures in all classrooms | \$ | 30,000 | funded |  |  |
| C.O. | Construct pole barn shelter over concrete pad | \$ | 75,000 | funded |  |  |
| c.o. | Three Spindle Wood Shaper for Cabinet Shop | \$ | 4,250 | funded |  |  |
| CAM | Replace carpet in 4th and 5th grade classrooms (4) | \$ | 15,000 | funded |  |  |
| CES | Replace carpet in classrooms (Rms. 10 \& 12) | \$ | 8,000 | funded |  |  |
| CES | Replace restroom stalls in boys restroom in Bldg. 2 | \$ | 7,000 | funded |  |  |
| CES | Replace covered walk (rear of school) | \$ | 25,000 | funded |  |  |
| HFS | Replace shingle roof on Bldg. 5 | \$ | 15,000 | funded |  |  |
| HFS | Replace shingle roof on Bldg. 3 | \$ | 20,000 | funded |  |  |
| NCMS | Roof gym (shingles) | \$ | 30,000 | funded |  |  |
| PHS | Replace ceiling tiles and lights in hallways Bldg. 2 | \$ | 15,000 | funded |  |  |
| PES | Replace foam roof with built-up roof on Bldg. 5 (old section) | \$ | 45,000 | funded |  |  |
| PES | Replace shingle roof on Bldg. 5 (new section) | \$ | 50,000 | funded |  |  |
| RES | Replace EPDM roof on Bldg. 3 | \$ | 20,000 | funded |  |  |
| SFL | Replace roof on Bldg. 2 | \$ | 28,000 | funded |  |  |
| SMS | Pump house for irrigation pump | \$ | 6,000 | funded |  |  |
| SPE | Repair, refurbish, and restore auditorium | \$ | 150,000 | funded |  |  |
| SPP | Replace tile floor in mobile unit (Speech and ESL) | \$ | 3,000 | funded |  |  |
| UPHS | Replace temporary walls in new wing (4 classrooms) | \$ | 5,000 | funded |  |  |
| VLV | Replace intercom system | \$ | 30,000 | funded |  |  |
| VLV | Replace carpet in main office area | \$ | 12,000 | funded |  |  |
| WES | Paint metal canopy between gym and cafeteria | \$ | 2,000 | funded |  |  |
| WES | Paint metal framework of existing walkway canopies | \$ | 4,000 | funded |  |  |
| WMS | Replace carpet with VCT tile in 10 classrooms \& gym office | \$ | 25,000 | funded |  |  |
| Dist.Wide | Chemical Disposal | \$ | 20,000 | funded | \$ | 654,250 |
| c.o. | Install new energy efficient light fixtures in all areas | \$ | 30,000 | level 1 |  |  |
| CAM | Install new energy efficient light fixtures in all classrooms | \$ | 30,000 | level 1 |  |  |
| CES | Replace cafeteria floor covering (asbestos abatement) | \$ | 36,000 | level 1 |  |  |
| CES | Install new energy efficient light fixtures in all classrooms | \$ | 30,000 | level 1 |  |  |
| PHS | Replace ceiling tiles and lights in hallways Bldg. 3 | \$ | 15,000 | level 1 |  |  |
| PHS | Replace water heater and tank Bldg. 4 | \$ | 20,000 | level 1 |  |  |
| PES | Install new energy efficient light fixtures in all classrooms | \$ | 30,000 | level 1 |  |  |
| SFL | Install new energy efficient light fixtures in all classrooms | \$ | 30,000 | level 1 |  |  |
| SPE | Install new energy efficient light fixtures in all classrooms | \$ | 30,000 | level 1 |  |  |
| SPP | Replace heat lines for bldg. \#7 | \$ | 50,000 | level 1 |  |  |
| UPHS | Install new energy efficient light fixtures in all classrooms | \$ | 50,000 | level 1 |  |  |
| VLV | Replace heat lines under Bldg. \#3 | \$ | 12,000 | level 1 |  |  |
| VLV | Install new energy efficient light fixtures in all classrooms | \$ | 30,000 | level 1 | \$ | 393,000 |
| CAM | Replace 2 roof-top units | \$ | 175,000 | level 2 |  |  |
| HFS | Install new energy efficient light fixtures in all classrooms | \$ | 30,000 | level 2 |  |  |
| NMHS | Install new energy efficient light fixtures in all classrooms | \$ | 40,000 | level 2 |  |  |
| PA | Install new energy efficient light fixtures in all classrooms | \$ | 30,000 | level 2 |  |  |
| PHS | Install new energy efficient light fixtures in all classrooms | \$ | 60,000 | level 2 |  |  |
| RES | Install new energy efficient light fixtures in all classrooms | \$ | 30,000 | level 2 |  |  |
| WES | Install new energy efficient light fixtures in all classrooms | \$ | 30,000 | level 2 |  |  |
| WMS | Install new energy efficient light fixtures in all classrooms | \$ | 30,000 | level 2 | \$ | 425,000 |
| AES | Replace a steam main \& condensate return for Annex Bldg. | \$ | 60,000 |  |  |  |
| AES | Renovate restroom in auditorium | \$ | 15,000 |  |  |  |
| AES | Upgrade energy management panel (Tracer Summit) | \$ | 10,500 |  |  |  |
| AES | Replace window units | \$ | 2,500 |  |  |  |

## Capital Outlay Needs 2011-2012

| School | Project Description |
| :---: | :---: |
| AES | Replace locks |
| AES | Replace Exterior Doors (gym) |
| AES | Paint exterior trim of Bldgs. 5 \& 6 |
| AES | Paint perimeter fence |
| AES | Upgrade restroom plumbing in gym |
| APS | Hot water heat line to media |
| APS | Upgrade energy management panel (Tracer Summit) |
| APS | Replace window units |
| APS | Replace condensate returns from steam boiler |
| APS | Replace windows in Building 2 |
| APS | Install central HVAC in cafeteria |
| APS | Replace gutters on Bldg. 2 |
| APS | Replace windows in main building |
| APS | Install new energy efficient light fixtures in all classrooms |
| APS | Convert heat in music/media bldg. to hot water |
| C.O. | Install 10,000 gal. fuel tank |
| C.O. | Change Electric heat to boiler (warehouse) |
| C.O. | Enclose open storage area (warehouse) |
| C.O. | Construct book/storage area |
| C.O. | Install new air compressor in Maint. Garage |
| C.O. | Metal brake for electrical/HVAC for fabricating ductwork |
| C.O. | Used 1 ton dump truck |
| CAM | Upgrade energy management panel (Tracer Summit) |
| CAM | Install covered walkway to student drop-off |
| CAM | Renovate bathroom in gym |
| CAM | Locks- Re-key (basement area) |
| CES | Fuel tank removal |
| CES | Upgrade energy management panel (Tracer Summit) |
| CES | Install central a/c in old shop building |
| CES | Renovate baths in gym |
| CES | Replace carpet in administrative area |
| CES | Repair eaves on gym |
| CES | Install covered walkway at main building \& 5th grade bldg. |
| EMS | Replace steam main |
| EMS | Replace VCT in cafeteria dining room |
| EMS | Locks- Rekey |
| EMS | Upgrade energy management panel (Tracer Summit) |
| EMS | Install covered walkway to classroom building 1 |
| EMS | Upgrade electrical panels in concession stand \& cafeteria |
| EMS | Install new energy efficient light fixtures in all classrooms |
| EMS | Replace windows in cafeteria |
| HFS | Bell clock |
| HFS | Replace windows in gym |
| HFS | Extend covered walkway for student loading/unloading |
| HFS | Replace carpet in main office area and music room |
| HFS | Sidewalk replacement |
| HFS | Replace ceiling tiles and grid in hallway of main building |
| HFS | Replace doors in cafeteria |
| HFS | Locks- Rekey |
| HFS | Paint exterior metal trim of Primary Building |
| HFS | Vinyl Exterior of office bldg. |
| NCMS | Replace door closers |


| Amount |  |
| :---: | :---: |
| \$ | 12,000 |
| \$ | 10,000 |
| \$ | 20,000 |
| \$ | 2,000 |
| \$ | 10,000 |
| \$ | 40,000 |
| \$ | 10,500 |
| \$ | 2,500 |
| \$ | 50,000 |
| \$ | 70,000 |
| \$ | 20,000 |
| \$ | 18,000 |
| \$ | 70,000 |
| \$ | 30,000 |
| \$ | 35,000 |
| \$ | 40,000 |
| \$ | 60,000 |
| \$ | 15,000 |
| \$ | 150,000 |
| \$ | 2,000 |
| \$ | 10,000 |
| \$ | 15,000 |
| \$ | 10,500 |
| \$ | 45,000 |
| \$ | 10,000 |
| \$ | 8,000 |
| \$ | 8,000 |
| \$ | 10,500 |
| \$ | 20,000 |
| \$ | 10,000 |
| \$ | 4,000 |
| \$ | 1,000 |
| \$ | 60,000 |
| \$ | 50,000 |
| \$ | 12,000 |
| \$ | 4,000 |
| \$ | 10,500 |
| \$ | 35,000 |
| \$ | 4,000 |
| \$ | 30,000 |
| \$ | 80,000 |
| \$ | 2,500 |
| \$ | 65,000 |
| \$ | 20,000 |
| \$ | 9,000 |
| \$ | 10,000 |
| \$ | 6,000 |
| \$ | 5,000 |
| \$ | 6,000 |
| \$ | 2,000 |
| \$ | 50,000 |
| \$ | 4,000 |

## Capital Outlay Needs 2011-2012

| School | Project Description | Amount |  |
| :---: | :---: | :---: | :---: |
| NCMS | Upgrade energy management panel (Tracer Summit) | \$ | 10,500 |
| NCMS | Replace intercom system | \$ | 30,000 |
| NMHS | Locks- Rekey | \$ | 15,000 |
| NMHS | Replace air handlers and duct in Bldgs. 1 through 5 | \$ | 150,000 |
| NMHS | Refurbish rubberized track | \$ | 40,000 |
| NMHS | Install additional surveillance cameras | \$ | 2,500 |
| NMHS | Install walkway canopy from Bldg. 9 to new modular unit | \$ | 75,000 |
| NMHS | Replace exterior doors Bldg. \#5 | \$ | 12,000 |
| NMHS | Heat line repairs | \$ | 35,000 |
| PA | Change exterior doors | \$ | 10,000 |
| PA | Replace locks | \$ | 6,000 |
| PA | Replace water line to IT | \$ | 2,000 |
| PA | Renovate restrooms in Ed Center | \$ | 10,000 |
| PA | Replace windows and fascia at Ed Center | \$ | 55,000 |
| PA | Restripe parking lot | \$ | 1,000 |
| PA | Replace windows in main building | \$ | 80,000 |
| PA | Replace heat lines | \$ | 20,000 |
| PA | Roof Bldg \#4 4,624 sf | \$ | 30,000 |
| PHS | Re-key Locks | \$ | 15,000 |
| PHS | Install new electric panels for Blds. 2 and 3 | \$ | 250,000 |
| PHS | Replace locks in auditorium | \$ | 6,000 |
| PHS | Replace floor covering in two computer labs (2104 \& 2110) | \$ | 4,500 |
| PHS | Refurbish or replace student lockers in Bldg. 2 | \$ | 7,000 |
| PHS | Install additional surveillance cameras | \$ | 8,000 |
| PHS | Improve drainage at the top of Bldg. 3 | \$ | 2,000 |
| PHS | Repair concrete curbing along school drives | \$ | 5,000 |
| PHS | Install walkway canopy from gym lobby to Bldg. 9 | \$ | 12,000 |
| PHS | Replace hot water boiler in Bldg. 7 | \$ | 25,000 |
| PHS | Replace hot water heater and tank in Bldg. 4 (field house) | \$ | 18,000 |
| PHS | Install HVAC \& hot water to concession stand in gym lobby | \$ | 4,500 |
| PHS | Renovate P.E locker room | \$ | 4,000 |
| PHS | Repair sidewalk from Bldg. 9 to staff parking lot | \$ | 8,000 |
| PHS | Replace shower control valves in field house | \$ | 20,000 |
| PHS | Repair/replace sidewalk to field house from gym | \$ | 12,000 |
| PHS | Refurbish rubberized track | \$ | 48,000 |
| PHS | Additional outdoor lighting | \$ | 10,000 |
| PES | Repair, refurbish, and restore auditorium seats | \$ | 77,865 |
| PES | Replace roof of Bldg. 1 (new wing) | \$ | 40,000 |
| PES | Paint exterior of Bldg. 4 | \$ | 9,000 |
| PES | Install central HCA/C in cafeteria | \$ | 20,000 |
| PES | Replace ceiling and light fixtures in 2 classrooms in Bldg. 1 | \$ | 5,500 |
| PES | Replace water lines in Bldg. 5 | \$ | 15,000 |
| RES | Locks- Rekey | \$ | 5,000 |
| RES | Install walkway canopy from Pre-school to 2nd grade | \$ | 35,000 |
| RES | Install drinking fountain in kindergarten \& gym foyer | \$ | 1,500 |
| RES | Renovate Restrooms | \$ | 45,000 |
| RES | Paving vehicle parking | \$ | 75,000 |
| SFL | Renovate front restrooms in gym | \$ | 15,000 |
| SFL | Install gutters on gym | \$ | 3,000 |
| SFL | Replace steam boiler serving Bldgs. 2 \& 3 | \$ | 25,000 |
| SFL | Install covered walks to student drop-off | \$ | 30,000 |
| SFL | Replace door closures | \$ | 4,000 |

## Capital Outlay Needs 2011-2012

| School | Project Description | Amount |  |
| :---: | :---: | :---: | :---: |
| SFL | Replace water main around gym | \$ | 10,000 |
| SMS | Replace intercom system | \$ | 30,000 |
| SMS | Upgrade energy management panel (Tracer Summit) | \$ | 10,500 |
| SPE | Renovate restrooms in cafeteria, auditorium, and gym | \$ | 30,000 |
| SPE | Install central HVAC in cafeteria | \$ | 20,000 |
| SPE | Install covered walk from Bldg. 4 to Bldgs. 2 \& 5 | \$ | 50,000 |
| SPE | Replace hot water boiler in Bldg. 1 | \$ | 25,000 |
| SPE | Install drop ceiling, lights, and ductwork in 11 classrooms | \$ | 35,000 |
| SPE | Repair exterior walls in Bldg. 5 | \$ | 5,000 |
| SPE | Pave parking area (dumpsters) | \$ | 30,000 |
| SPE | Replace cafeteria floor covering (asbestos abatement) | \$ | 36,000 |
| SPE | Replace windows in Bldg. 5 | \$ | 45,000 |
| SPP | Replace 2 A/C units in Auditorium | \$ | 25,000 |
| SPP | Replace heat line (Bldg. 3 to Aud.) | \$ | 50,000 |
| SPP | Replace concrete floor in Special Learning Classroom Bd. 7 | \$ | 40,000 |
| SPP | Install central HVAC in cafeteria | \$ | 20,000 |
| SPP | Replace window units | \$ | 2,500 |
| SPP | Install drop ceiling and lay-in lights in cafeteria | \$ | 20,000 |
| SPP | Replace lavs and toilet fixtures | \$ | 25,000 |
| SPP | Replace doors in Bldg. 7 | \$ | 20,000 |
| SPP | Install covered walk from Pre-school to Bldg. 7 | \$ | 30,000 |
| SPP | Install covered walk to bus loading area | \$ | 30,000 |
| SPP | Install new energy efficient light fixtures in all classrooms | \$ | 30,000 |
| UPHS | Replace air handlers and ductwork | \$ | 150,000 |
| UPHS | Upgrade energy management panel (Tracer Summit) | \$ | 10,500 |
| UPHS | Locks- Rekey | \$ | 15,000 |
| UPHS | Replace copper water mains under main building | \$ | 50,000 |
| UPHS | Remodel teachers' lounge, including restroom | \$ | 4,000 |
| UPHS | Repair brick screening walls | \$ | 3,000 |
| UPHS | Install additional security cameras including parking lots | \$ | 8,000 |
| UPHS | Replace blue VCT in Computer lab 301 and hallway | \$ | 8,000 |
| UPHS | Replace intercom system | \$ | 30,000 |
| UPHS | Install screen wall in boy's locker room showers | \$ | 1,500 |
| UPHS | Renovate restrooms in lobby area | \$ | 9,000 |
| UPHS | Construct concrete steps to practice field | \$ | 4,000 |
| UPHS | Insulate wall between orchestra and band rooms | \$ | 1,000 |
| UPHS | Refurbish rubberized track | \$ | 40,000 |
| UPHS | Replace roof-top A/C units | \$ | 20,000 |
| UPHS | Replace locker room doors | \$ | 16,000 |
| UPHS | Change electrical panel in main electrical room | \$ | 5,000 |
| UPHS | Door replacement | \$ | 30,000 |
| UPHS | Change electrical panel in ROTC | \$ | 3,500 |
| VLV | Pave drive and parking | \$ | 40,000 |
| VLV | Replace phone system | \$ | 20,000 |
| VLV | Replace roof on covered walk to Bldg. 5 | \$ | 15,000 |
| VLV | Upgrade energy management panel (Tracer Summit) | \$ | 10,500 |
| VLV | Covered walk from Bldg \#5 to Bldg \#2 | \$ | 127,550 |
| WES | Door replacement | \$ | 5,000 |
| WES | Replace water main to and inside Bldg. 1 | \$ | 20,000 |
| WES | Replace phone system | \$ | 20,000 |
| WES | Replace window units | \$ | 2,500 |
| WES | Locks- Rekey | \$ | 4,000 |

## Capital Outlay Needs 2011-2012

| School |  | Project Description |
| :--- | :--- | :--- |
| WES | Roof Bldg \#2 18,012 sf |  |
| WES |  | Roof Bldg \#3 15,713 sf |
| WPM |  | Upgrade energy management panel (Tracer Summit) |
| WPM | Replace phone system |  |
| WPM | Replace intercom system |  |
| WPM | Replace door closures |  |
| WMS | Floor covering replacement |  |
| WMS | Replace window units |  |
| WMS | Replace windows in gym |  |
| WMS | Replace water main in Bldg. 4 |  |
| WMS | Replace door closures |  |
| WMS | Install outdoor lighting that is accessible (rear) |  |
| WMS | Sidewalk Improvements |  |
| Dist.Wide Asbestos Abatement |  |  |

## Moore County Schools

## Federal Impact Aid Schedule

| Survey sub-categories | 2007 | 2008 | 2009 | 2010 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EC students - military families | 37 | 41 | 84 | 111 | 104 |
| Students - federal housing | 29 | 22 | 33 | 52 | 28 |
| Students - military families | 455 | 521 | 876 | 1,049 | 1,241 |
| Total impact aid survey results | 521 | 584 | 993 | 1,212 | 1,373 |
| Increase over prior year | n/a | 12.09\% | 70.03\% | 22.05\% | 13.28\% |
| Federal funding received*** | \$ 40,170 | \$ 42,547 | \$ 87,559 | \$114,447 | n/a |

Funds are received one year after completion of survey, subject to federal budget allocation

# Moore County Schools Budget Calendar 2011-2012 

| By October 31 | Budget forms distributed to Leadership Team |
| :--- | :--- |
| November 8 | Budget calendar submitted to Board for approval |
| By November 30 | Principals meet as grade-level teams to discuss aligning initiatives <br> to Growing to Greatness Pathways <br> Departments meet to discuss aligning initiatives to Growing to <br> Greatness Pathways |
| December 8 | Leadership Team meeting to discuss aligning budget priorities to <br> Growing to Greatness Pathways |
| December 17 | Budget requests due from Principals/Departments |
| January/February | Principals and Department Directors - video meetings with <br> Superintendent and Finance Officer |
| February 7 | Board work session on budget |
| March 14 | Regular Board meeting - Presentation of Superintendent's Budget |
| March 21 | Board member meetings w/ Superintendent and Finance Officer |
| March 22-23 | Regular Board meeting - adopt preliminary budget |
| April 4 | Preliminary budget delivered to County Manager <br> By Approval of final school budget (including authorization of state, |
| federal and local funds with appropriate Budget Resolution) |  |


| LOCATION | SCHOOL NAME | 2008-2009 <br> Direct Cost per Student |  | 2009-2010Direct Cost per Student |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 308 | ABERDEEN ELEMENTARY | \$ | 5,911.63 | \$ | 6,773.15 | \$ | 6,710.01 |
| 304 | ABERDEEN PRIMARY | \$ | 8,073.54 | \$ | 7,865.10 | \$ | 8,359.43 |
| 340 | ACADEMY HEIGHTS ELEMENTARY | \$ | 7,935.90 | \$ | 7,466.06 | \$ | 7,717.78 |
| 312 | CAMERON ELEMENTARY | \$ | 8,228.68 | \$ | 7,593.49 | \$ | 7,917.51 |
| 316 | CARTHAGE ELEMENTARY | \$ | 8,536.56 | \$ | 9,090.84 | \$ | 7,821.12 |
| 317 | CRAINS CREEK MIDDLE* | \$ | - | \$ | - | \$ | 6,238.19 |
| 320 | ELISE MIDDLE | \$ | 9,483.14 | \$ | 10,441.87 | \$ | 9,746.68 |
| 328 | HIGHFALLS ELEMENTARY | \$ | 7,575.33 | \$ | 6,832.32 | \$ | 7,306.35 |
| 331 | NEW CENTURY MIDDLE | \$ | 5,592.98 | \$ | 5,572.59 | \$ | 6,723.34 |
| 332 | NORTH MOORE HIGH | \$ | 7,768.75 | \$ | 7,559.64 | \$ | 7,805.45 |
| 330 | PINCKNEY ACADEMY | \$ | 24,880.79 | \$ | 15,847.85 | \$ | 19,591.90 |
| 336 | PINECREST HIGH | \$ | 5,486.47 | \$ | 5,601.76 | \$ | 5,448.50 |
| 342 | PINEHURST ELEMENTARY | \$ | 6,524.86 | \$ | 5,916.65 | \$ | 6,848.76 |
| 348 | ROBBINS ELEMENTARY | \$ | 8,702.27 | \$ | 8,782.73 | \$ | 8,658.04 |
| 324 | SANDHILLS FARMLIFE ELEMENTARY | \$ | 6,145.56 | \$ | 5,969.56 | \$ | 5,964.30 |
| 350 | SOUTHERN MIDDLE | \$ | 5,724.96 | \$ | 5,664.26 | \$ | 5,460.77 |
| 356 | SOUTHERN PINES ELEMENTARY | \$ | 7,053.26 | \$ | 7,262.90 | \$ | 7,029.40 |
| 352 | SOUTHERN PINES PRIMARY | \$ | 8,935.09 | \$ | 8,571.44 | \$ | 8,881.53 |
| 360 | UNION PINES HIGH | \$ | 6,003.10 | \$ | 5,901.57 | \$ | 5,800.09 |
| 364 | VASS LAKEVIEW ELEMENTARY | \$ | 7,568.44 | \$ | 7,143.42 | \$ | 6,605.52 |
| 368 | WEST END ELEMENTARY | \$ | 6,445.55 | \$ | 6,342.03 | \$ | 7,067.67 |
| 373 | WEST PINE ELEMENTARY* | \$ | - | \$ | - | \$ | 5,241.10 |
| 374 | WEST PINE MIDDLE | \$ | 5,077.69 | \$ | 4,766.62 | \$ | 4,674.01 |
| 376 | WESTMOORE ELEMENTARY | \$ | 6,317.07 | \$ | 6,659.85 | \$ | 5,938.70 |
|  |  |  |  |  |  |  |  |
| AVERAGE PER STUDENT |  | \$ | 6,721.36 | \$ | 6,586.47 | \$ | 6,569.83 |
|  |  |  |  |  |  |  |  |
| *New schools, opened August 2010. |  |  |  |  |  |  |  |

ACCOUNT
DESCRIPTION

| TOTAL OBJECT | 100 |
| :--- | :--- |
| TOTAL OBJECT | 200 |
| TOTAL OBJECT | 300 |
| TOTAL OBJECT | 400 |
| TOTAL OBJECT | 500 |
| TOTAL OBJECT | 700 |
| GRAND TOTAL |  |

MOORE COUNTY SCHOOLS
ISIS FINANCIAL SYSTEM: REPORT WRITER EXPENDITURES BY OBJECT

> PAGE:

OPTION:
MONTH:
FISCAL:
ACTIVITY 2 YR ACTIVITY 1 YR YTD ACTIVITY

| 68,531,493.24 | 66,190,414.87 | 39,885,399.14 |
| :---: | :---: | :---: |
| 17,131,975.19 | 17,386,525.32 | 12,285,823.06 |
| 6,320,490.09 | 6,728,783.92 | 3,926,639.49 |
| 6,538,502.28 | 5,961,609.10 | 3,458,389.93 |
| 101,740.09 | 107,967.11 | $45,063.06$ |
| 692,209.03 | 719,198.34 | 518,133.61 |
| 99,316,409.92 | 97,094,498.66 | 60,119,44 |

Object Description:
100-200 = Personnel costs, including benefits
300 = Purchased services, including contracts and professional development
400 = Purchases of supplies and equipment
500 = Capitalized equipment, including vehicles
700 = Payments to other agencies, primarily Charter Schools

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141

DESCRIPTION
CLASSROOM TEACHERS (PA CENTRAL OFFICE ADMIN NON-INSTRUCTIONAL SUPPORT SCHOOL BLDG ADMIN (MOE) INSTRUCTIONAL SUPPORT (PA) NON-CONTRIBUTORY EMPLOYEE NATL BOARD EDUCATIONAL LE DRIVER EDUCATION CAREER/TECH EDUC(MOE) CAREER/TECH EDUC-SUPPORT SCHOOL TECHNOLOGY CTE-PROGRAM IMPROVEMENT HEALTH INSURANCE-RIF FOREIGN EXCHANGE (VIF) MENTOR POSITIONS DISADVANTAGED STUDENTS (DS EDUCATION/HOMELESS CHILDR TEACHER ASSISTANTS STAFF DEVELOPMENT BEHAVIORAL SUPPORT-WILLIE EXCEPTIONAL CHILDREN ABC INCENTIVE FUNDING ACADEMIC/INTELLECTUALLY G CHARTER SCHOOLS
IDEA VI-B CAPACITY BLDG BONUS COMPENSATION
SAFE/DRUG FREE SCHOOLS
IDEA EC-PRESCHOOL
ESEA TITLE I
ESEA TITLE I MIGRANT
LIMITED ENGLISH PROFICIEN LEARN AND EARN TEXTBOOKS TRANSPORTATION
ABSTINENCE EDUCATION
IDEA EC-DISABLED
CLASSROOM MATERIALS
STUDENT READING DIAGNOSTI DEV DAY/COMMUNITY RESIDEN PRINCIPAL INTERN PROGRAM ALTERNATIVE PROGRAMS/SCHO AT-RISK STUDENT SERVICES IDEA EC-EARLY INTERVENTIO STUDENT ACCOUNTABILITY SI SCHOOL CONNECTIVITY
IDEA VI-B StATE IMPROVEME title II-teacher QuAlity TITLE III-LANGUAGE ACQ SI TITLE I SCHOOL IMPROVEMEN EDUCATION TECHNOLOGY
$21 S T$ CENTURY COMM LEARNIN IDEA EC-TARGETED ASSISTAN StATE TEXTBOOKS
ARRA-STABILIZATION
ARRA-TITLE I STIMULUS

YTD ACTIVITy

31, 444, 206.25
$2,195,683.72$
$5,850,947.31$
4, 038,576.72
4, 855,867.90
$1,456,892.83$
3,579.96
292,427.77
3,294,858.01
246,771.56
2,146,890.98
168,322.00 $44,324.34$ 31, 025.21 243,135.72
$5,781,831.62$ $111,041.57$ 122,968.00
6, $030,217.45$ 776,591.32 560,945.19 $662,209.03$
8, 062.77 59, 336.10 55,733.81
187,670.91
$138,866.54$
$42,460.98$ $72,800.76$ $1,439.75$
3, $344,026.91$
1,991,525.52
$1,501,419.59$
$70,847.00$
40, 499.85 714,885.80
1, 693, 717.59 308,474.77 259,199.86 113,114.19 10, 000.00 393,155.86 63,100.87 $211,893.68$ 19,955.33
.00
$444,367.61$
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.00

4, $024,568.15$
4, 738, 889.21 1,487,752.94

6, 175.60 $280,365.71$ 3, 345,100.59 201,616.78 1,917,221.72 159,647.00 44,134.74
46,448.55
48,970.00 385,519.00
$\qquad$ 76,515.8 127,803.00 $5,858,313.22$

572,933.94 674,198.34

38,754.23
$28,475.01$
149,406.20
2,433,615.60
707,327.30
2, 782.91
3, $356,929.35$
$2,082,058.12$
795,329.00
$204,018.00$ .00
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$2,300,568.31$
17,458.86
$111,317.00$
501,192.00
55,158.25
119,711.95 9, 292.62
196,430.88
$17,539.4$
$120,482.9$
3,165,198.18
594,127.83

17,567,829.90
1, $276,435.30$
4, 070, 848.18
2, 664,524.19
3,099,560.29
$886,177.19$
308.42

189,152.03
$2,002,577.33$
$105,115.42$
1, 385.82
$76,986.60$
9, 037.60
$31,849.65$
$250,345.42$
3, 041.98
3, 369, 676.08
17,323.03
86,672.08
$3,619,853.97$
$376,927.29$
$518,133.61$
27,137.20
3,992.60
80, 551.03
1, $034,999.22$
467,711.06
2, 851.88
2,076,560.92
1, $354,029.75$
752,556.16
$58,971.20$
$165,112.40$
. 0
1,643,781.94
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303,692.03
47,977.31
83, 803.97
$12,163.05$
$97,518.82$
$9,844.89$
$9,844.89$
$28,757.67$
2, 090,452.50
$\begin{array}{lr}\text { DATE: } & 3 / 18 / 11 \\ \text { TIME: } & 15: 30: 21\end{array}$ REPORT: FUND 1 EXP

MOORE COUNTY SCHOOLS
ISIS FINANCIAL SYSTEM: REPORT WRITER EXPENDITURES BY PRC/DEPARTMENT
$\begin{array}{rr}\text { PAGE: } & 2 \\ \text { OPTION: } & 67 \\ \text { MONTH: } & 13\end{array}$
MONTH: 13
FISCAL:
YTD ACTIVITY

|  |  |
| :--- | :--- |
| TOTAL PRC | 142 |
| TOTAL PRC | 144 |
| TOTAL PRC | 145 |
| TOTAL PRC | 146 |
| TOTAL PRC | 148 |
| TOTAL PRC | 149 |
| TOTAL PRC | 155 |
| TOTAL PRC | 300 |
| TOTAL PRC | 301 |
| TOTAL PRC | 340 |
| TOTAL PRC | 404 |
| TOTAL PRC | 413 |
| TOTAL PRC | 420 |
| TOTAL PRC | 710 |
| TOTAL PRC | 711 |
| TOTAL PRC | 712 |
| TOTAL PRC | 715 |
| TOTAL PRC | 721 |
| TOTAL PRC | 801 |
| TOTAL PRC | 802 |
| TOTAL PRC | 803 |
| TOTAL PRC | 804 |
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| TOTAL |  |
| TORC | 807 |
| TOTAL PRC | 808 |
| TOTAL PRC | 809 |
| TOTAL PRC | 810 |
| TOTAL PRC | 811 |

GRAND TOTAL

DESCRIPTION
ARRA-TITLE I SCHOOL IMPR ARRA-EC STIMULUS
ARRA-EC PRESCHOOL STIMULU ARRA-EDUCATION TECHNOLOGY ARRA-MCKINNEY VENTO
ARRA-CHILD NUTRITION EQPM EDUCATION JOBS BILL
LOCAL SCHOOL ALLOTMENTS ROTC PROGRAM
IMPACT AID/DODEA GRANT FU PRE-SCHOOL PROGRAM
MORE AT FOUR PROGRAM Child Obesity PILOT PROGR ARTS EDUCATION
Athletics
ACADEMIC COMPETITION READING RECOVERY HOMEBOUND
BOARD OF EDUCATION CENTRAL OFFICE/FINANCE MAINTENANCE
COMMUNITY/VOLUNTEERS HUMAN RESOURCES MEDICAID FUNDED COSTS CURRICULUM MEDIA EXPENDITURES STUDENT SERVICES-GUIDANCE PSAT/AP/IB PROGRAM
TESTING/ACCOUNTABILITY FIRST STEP/STUDENT SUPPOR

ACTIVITY 2 YR
ACTIVITY 1 YR
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$208,792.47$
$42,546.00$
$91,173.58$
$338,434.23$
$41,667.00$
$454,834.49$
$727,042.02$
$22,935.87$
$451,039.59$
$28,052.79$
$87,121.12$
$857,417.35$
$374,844.34$
$78,669.55$
$50,598.83$
$164,311.71$
$74,961.25$
$28,620.33$
$9,674.24$
$77,037.10$
$29,465.03$
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| $1,119,045.77$ | $101,485.33$ |
| $54,501.06$ | $29,854.80$ |
| $1,664.92$ | $35,471.00$ |
| $2,502.80$ | $3,901.26$ |
| $26,650.85$ | .00 |
| $592,667.39$ | $1,645,215.68$ |
| $239,219.17$ | $241,820.19$ |
| $87,000.00$ | $102,468.61$ |
| $92,174.45$ | .00 |
| $360,437.31$ | .00 |
| $491,133.34$ | $286,417.54$ |
| $738,741.32$ | $610,117.66$ |
| $24,999.68$ | $23,264.40$ |
| $426,421.72$ | $257,410.62$ |
| $19,342.27$ | $10,523.10$ |
| $68,573.21$ | $2,670.00-$ |
| $691,794.49$ | $194,857.36$ |
| $472,902.54$ | $4,489,733.04$ |
| $91,074.51$ | .00 |
| $58,031.12$ | $25,838.08$ |
| $29,446.27$ | 60.00 |
| $53,965.02$ | $13,347.13$ |
| $27,340.96$ | $24,509.68$ |
|  | .00 |


[^0]:    ***These formulas are used as guidance in assigning personnel.***

[^1]:    ***These formulas are used as guidance in assigning personnel.***

